

United States Steel Corporation 610 Preserve Parkway – Suite 200 Hoover, Alabama 35226 205-588-2814 jcowden@uss.com Jammie P Cowden
Director – Real Estate

February 6, 2019

Mayor Randall Woodfin City of Birmingham 710 20th Street North Birmingham, AL 35203

Dear Mayor Woodfin:

On behalf of United States Steel Corporation ("U. S. Steel"), I submit this letter to affirm our support for the City of Birmingham's efforts to redevelop the downtown Ensley Commercial Business District. As you are aware, U. S. Steel's former Ensley Work's site is located nearby the Ensley CBD. At over 600 acres, it is one of the largest (if not the largest) parcels available for redevelopment in close proximity to Downtown Birmingham. With its access to transportation infrastructure (both rail and interstate), we believe it can be a cornerstone of a larger redevelopment effort in Ensley. U. S. Steel fully supports the City of Birmingham's initiative to spur economic revitalization and job growth in Ensley.

U. S. Steel looks forward to exploring with the City how we might collaborate in this process. We are dedicated to deepening our partnership with the City to prepare the Ensley Works site to become a viable hub for industrial development. As you are aware, U. S. Steel is currently exploring demolition of the few remaining structures at the Ensley Works at a significant cost, another step in the redevelopment process. U. S. Steel's Birmingham leadership has been coordinating with your Administration's Department for Innovation and Economic Opportunity to explore opportunities for partnership between the City and U. S. Steel on multiple fronts. The City's partnership with U. S. Steel has already yielded valuable results. Development for our new tech park and the newly designed Southern Museum of Flight was made possible in East Birmingham in part because of our collaboration to secure funding with the Abandoned Mine Lands reclamation program. Our team will work closely with your Administration to seek opportunities to revitalize the Ensley area as well.

U. S. Steel is a committed economic development partner. We are excited to continue to work with your Administration as it pursues retail, commercial, industrial, and residential growth in Ensley.

Sincerely,

Jammie P Cowden
Director – Real Estate